Acute Hospital Financial Performance Trends

North Shore Medical Center

| Profitability | 2016 | 2017 | 2018 | 2019 | 2020 | MA Statewide Median FY 2020 | Northeast Median FY 2019 |
|-----------------------------|----------------|----------------|----------------|---------------|---------------|-----------------------------------|--------------------------------|
| Operating Margin | -11.6% | -14.0% | -7.7% | -0.7% | 9.4% | 1.3% | 1.3% |
| Non Operating Margin | 0.2% | 0.1% | 0.1% | 0.1% | 0.3% | 0.5% | 0.1% |
| Total Margin | -11.4% | -13.9% | -7.6% | -0.6% | 9.7% | 2.6% | 2.2% |
| Total Surplus (Loss) | (\$48,005,000) | (\$57,726,000) | (\$32,167,000) | (\$2,774,000) | \$51,197,000 | | |
| Net Patient Service Revenue | \$411,528,000 | \$407,191,000 | \$416,037,000 | \$429,993,000 | \$430,883,000 | | |

Liquidity

| Current Ratio | 2.2 | 2.6 | 2.8 | 0.8 | 1.6 | 1.2 | 1.6 |
|---------------|-----|-----|-----|-----|-----|-----|-----|

Solvency

| Debt Service Coverage | -0.2 | -0.2 | 0.2 | 0.6 | 6.0 | 4.8 | |
|----------------------------|----------------|----------------|----------------|-----------------|---------------|-------|-------|
| Cash Flow to Total Debt | -6.3% | -5.6% | -0.8% | 3.2% | 27.4% | 13.0% | 12.4% |
| Equity Financing Ratio | -9.4% | -12.4% | -13.7% | -62.8% | 50.3% | 47.2% | 50.8% |
| Total Net Assets or Equity | (\$46,839,000) | (\$72,438,000) | (\$90,975,000) | (\$318,010,000) | \$331,339,000 | | |

Parent System: Mass General Brigham

| | 2016 | 2017 | 2018 | 2019 | 2020 |
|----------------------------|-----------------|-----------------|-----------------|-----------------|------------------|
| Operating Margin | -0.9% | 0.4% | 2.2% | 3.5% | -2.4% |
| Non Operating Margin | -1.1% | 4.3% | 3.7% | 0.0% | 4.2% |
| Total Margin | -2.0% | 4.7% | 6.0% | 3.5% | 1.8% |
| Current Ratio | 2.0 | 2.0 | 2.3 | 2.8 | 2.3 |
| Operating Surplus | (\$107,879,000) | \$52,570,000 | \$309,899,000 | \$484,506,000 | (\$350,513,000) |
| Total Surplus (Loss) | (\$249,011,000) | \$659,097,000 | \$826,605,000 | \$486,164,000 | \$263,515,000 |
| Total Net Assets or Equity | \$5,474,357,000 | \$7,464,109,000 | \$8,972,581,000 | \$9,747,719,000 | \$10,620,294,000 |

For description of the metrics, please see the Massachusetts Hospital Financial Performance Technical Appendix



